Aluminum Oklahoma LLC

PHASE 1 – REQUEST FOR QUALIFICATION & EXPRESSION OF INTEREST

Insurance Brokerage, Program Administration and Risk Management Advisory Services

Project Thunder: Greenfield Primary Aluminium Smelter, Inola, Oklahoma

PHASE 1 OF 2 — REQUEST FOR QUALIFICATION AND EXPRESSION OF INTEREST

9th September 2026

This document is intended for public distribution and does not contain commercially sensitive, confidential or project-specific technical information. Full project details, schedules and technical scope are disclosed only to respondents advancing to Phase 2, following execution of a Non-Disclosure Agreement (NDA).

Section A - Cover Page

Field	Details
1a. Request for Qualification (RFQ) & Expression of Interest (EOI)	1 (Phase 1 of 2)
1b. RFQ Title	Insurance Brokerage, Program Administration and Risk Management Advisory Services - Project Thunder - Phase 1 Request for Qualifications
2a. RFQ Date Issue	9 September 2026
2b. EOI Confirmation and Questions Due Date	14 September 2026
2c. Due Date for Submission of RFQ Response	25 September 2026 Narrative response limited to 20 pages maximum (see Section B, Clause 6)
2d. Expected Period of Services (if appointed following Phase 2)	From award through construction, commissioning/handover and initial operations
3a. Name of Issuer	Oklahoma Primary Aluminum LLC ("OPA" or the "Company"), a joint venture of Emirates Global Aluminium (EGA) and Century Aluminum Company
3b. Point of Contact	Usha Sadashiv Hegde EGA Capital Projects, Procurement uhegde@ega.ae
4. Funding Award No.	CD0000111
5. Selection Criteria	See Section C, Clause 5 - Qualification Evaluation Criteria
6. Sections included in this RFQ	Front Matter (Table of Contents; Definitions and Acronyms); Section A (Cover Page); Section B (Part 1: Overview; Part 2: Qualification Questionnaire); Section C (Instructions to Respondents); Annex I (Special Terms and Conditions - U.S. Federal)
7. Tender Platform	N/A for Phase 1

Definitions and Acronyms

The following terms and acronyms are used throughout this document. Where a term is defined in a Project contract or in the federal award terms, that definition prevails for the purposes of the resulting contract.

Term	Definition
OCIP	Owner Controlled Insurance Program: an owner procured "wrap-up" insurance program covering enrolled contractors and subcontractors under coordinated project policies.
WC	Workers' Compensation
EL	Employers' Liability
CGL / GL	Commercial General Liability / General Liability
E&O	Errors & Omissions (professional liability)

OPPI	Owner's Protective Professional Indemnity: owner-purchased excess protection sitting above contractor/consultant professional liability
CAR	Construction All Risks
DSU / ALOP	Delay in Start-Up / Advance Loss of Profits: coverage for financial loss arising from delayed completion following insured physical damage
PD / BI	Property Damage / Business Interruption
SDI	Subcontractor Default Insurance
SIR	Self Insured Retention
PML / EML	Probable Maximum Loss / Estimated Maximum Loss: engineering estimates of loss severity used to inform limits, deductibles and layering
MGA	Managing General Agent: an intermediary holding delegated underwriting authority from insurers
TPA	Third-Party Administrator: an outsourced claims-handling organization
RMIS	Risk Management Information System
NDA	Non-Disclosure Agreement
ARM	Associate in Risk Management
CPCU	Chartered Property Casualty Underwriter
CRIS	Construction Risk and Insurance Specialist
CSP	Certified Safety Professional
CIH	Certified Industrial Hygienist
DOE / LPO	U.S. Department of Energy / DOE Loan Programs Office
CFR	Code of Federal Regulations (2 CFR 200: uniform administrative requirements and cost principles for federal awards; 2 CFR Part 910: DOE financial assistance regulations; 2 CFR 180: debarment and suspension)
U.S.C.	United States Code
DBA	Davis-Bacon Act
DOL	U.S. Department of Labor
EPA	U.S. Environmental Protection Agency
DEQ	Oklahoma Department of Environmental Quality
OSHA	Occupational Safety and Health Administration
BACT	Best Available Control Technology (Clean Air Act permitting standard)
HAP	Hazardous Air Pollutant (Clean Air Act)
SOC 2 / ISO 27001	System and Organization Controls Type 2 audit standard / international information security management standard
OPA / the Company	Oklahoma Primary Aluminum LLC, the Project Company and issuer of this RFP

EGA	Emirates Global Aluminium
JV	Joint Venture
UAE	United Arab Emirates
HQ	Headquarters
EPCM / EPC	Engineering, Procurement, Construction & Management: contractor delivery models; EPCM is a management/advisory model, EPC a turnkey model
EX	EGA's proprietary smelting cell technology designation deployed on this Project
FEED	Front-End Engineering Design
FID	Final Investment Decision
SPL	Spent Pot Lining: hazardous waste stream arising from smelting cell relining
MW	Megawatt
RACI	Responsible / Accountable / Consulted / Informed responsibility matrix
DART	Days Away, Restricted or Transferred: OSHA injury rate metric
SAP Ariba / ServiceNow	The e-tendering platform on which this procurement is administered which will be advised when necessary
RFP	Request for Proposal
RFQ	Request for Qualification

Section B (Part 1) - Overview

1. Background

Emirates Global Aluminium (EGA) and Century Aluminum Company have signed a joint development agreement to build the first new primary aluminum plant in the United States in almost 50 years, developed through Oklahoma Primary Aluminum LLC ("OPA", the "Company" or the "Project Company"). EGA will own 60% of OPA and Century 40%. The facility will be located at the Tulsa Port of Inola, Rogers County, Oklahoma, and is expected to produce approximately 750,000 tonnes of aluminum per year, more than doubling current U.S. primary output. The Project is expected to create approximately 1,000 permanent jobs and approximately 4,000 construction jobs at peak.

OPA brings together EGA's smelting technology and project delivery expertise with Century's extensive history operating U.S. smelters and domestic supply chains. Once operational, the plant will be the largest primary aluminum facility in U.S. history. With approximately 85% of U.S. aluminum currently imported, the Project will significantly expand domestic supply.

Emirates Global Aluminium (EGA) is a global aluminum leader with integrated operations spanning alumina refining, aluminum smelting and recycling, operating two major smelters and an alumina refinery in the UAE as well as recycling facilities in Germany and Minnesota.

Century Aluminum Company (Century) is an integrated producer of bauxite, alumina and primary aluminum products. Century is the largest producer of primary aluminum in the United States and also operates production facilities in Iceland, the Netherlands and Jamaica. Century Aluminum Company was selected by the U.S. Department of Energy Office of Clean Energy Demonstrations to begin award negotiations for up to $500 million in Bipartisan Infrastructure Law and Inflation Reduction Act funding to build a new aluminum smelter as part of the Industrial Demonstrations Program. Century's Green Aluminum Smelter Project is one of 33 projects across more than 20 states to receive funding designed to demonstrate commercial-scale decarbonization solutions needed to move energy-intensive industries toward net-zero while strengthening local economies, creating and maintaining high-quality jobs, and slashing greenhouse gas emissions.

1.1 Current Project Status and Progressive Information Disclosure

Project Thunder is currently progressing through its feasibility and development phase. At the date of issue of this document, a number of key workstreams remain under development, including but not limited to: Final Investment Decision; project financing arrangements (including anticipated U.S. Department of Energy funding); power supply agreements; environmental licensing; and FEED/EPCM and construction contracting arrangements.

Accordingly, information contained within this document represents the current understanding of the Company and should not be interpreted as final. Certain information typically requested by brokers and insurers, including final contracts, insured values, risk studies, schedules and lender requirements, is not yet available and will be developed and shared progressively. Proposers must demonstrate in their responses how they would initially structure the insurance program using the information available at appointment, and how they would refine it as the Project advances through Final Investment Decision, contract award, construction, commissioning and operations. The successful Broker will be expected to provide advice that evolves as commercial decisions, contractual arrangements, lender requirements, regulatory obligations and operational assumptions mature.

2. Purpose and Process

The purpose of this procurement is to appoint a single insurance broker to formulate the strategy and support the Project across its full lifecycle covering early works, construction, commissioning and handover, and operations. This procurement is for the appointment of a broker and risk adviser; it is not the direct procurement of a predetermined set of insurance policies or quoted premiums given the magnitude of this project and operation.

The selected Broker will be expected to work closely with the various project stakeholders to review the Project's risk profile, contracts, exposures and financing arrangements, and to design, recommend, place and service a compliant and comprehensive insurance programme driven by the following four principal and mandatory drivers:

- Law and regulation: compliance with all applicable U.S. federal, Oklahoma state and local legal, regulatory and licensing requirements, including requirements arising from U.S. federal funding of the Project;
- Project risk: the identified and quantified risk exposures of a greenfield primary aluminum smelter of this scale, across construction, commissioning and operations;
- Contracts and financing: the insurance obligations arising under Project contracts (including but not limited to EPCM, construction, supply, power, transportation and service contracts) and under project finance and lender requirements; and
- International operator practice: the coverage that a prudent international owner and operator of a comparable world-scale asset would be expected to carry.

The insurance classes and service packages described in this procurement are inclusive but not exhaustive. Proposers are required to identify any additional insurance coverage classes, services or risk management measures that are legally required or considered commercially prudent for a project of this nature in the U.S. market, and to state them explicitly in their proposals. For each proposed insurance class and service package, Proposers are expected to indicate its importance, sensitivity and criticality to the Project, together with the rationale for its classification.

The Company's preference is for a single broker to support both the construction and operational phases, in order to eliminate handover gaps, maintain seamless coverage and avoid the coordination problems associated with divided servicing models. The construction phase is the primary focus of this procurement; however, the Broker retains responsibility for designing a seamless transition into operational coverage and for the initial operational placement.

Given the litigious U.S. legal environment, particular emphasis is placed on casualty and liability exposures, which arise as soon as personnel and contractors commence Project activities and may be as immediately significant as builder's risk coverage. The Broker's appointment will be assessed primarily on capability, relevant U.S. experience, proposed team, market access, risk and contract advisory capability, servicing model and ability to support a project of this scale.

The RFP process will be conducted in two phases to ensure a thorough and efficient evaluation of potential vendors.

Phase 1: Pre-qualification & Expression of Interest - this document

During this phase, respondents will submit information demonstrating their organizational qualifications, experience, capabilities, and capacity to deliver the requested services. Responses will be evaluated to identify vendors that meet the minimum qualifications and are best positioned to advance to the next stage.

Phase 2: Technical and Commercial Proposal

A shortlist of qualified respondents selected from Phase 1 will be invited to execute a Non-Disclosure Agreement and submit a detailed technical and commercial proposal. That submission will outline the proposed program structure, service delivery model, implementation approach, staffing plan, fees, and any other relevant operational details demonstrating how the program objectives will be achieved.

3. Project Contacts

The following are the Company's lead contacts for this RFQ is :

Usha Sadashiv Hegde, Capital Projects – Procurement

uhegde@ega.ae

4. Indicative Scope Overview

This RFQ is issued to identify a shortlist of qualified insurance brokerage firms. The successful respondent from the full two-phase process will be appointed as the Company's single insurance broker across the Project lifecycle - early works, construction, commissioning/handover and operations - encompassing, at a minimum, Owner Controlled Insurance Program (OCIP) casualty coverage, Builder's Risk/Construction All Risks, Professional Liability, Environmental Liability, contract insurance advisory, values management, risk engineering, loss control, claims management and advocacy, and the operational transition and placement. A full description of the scope of work, deliverables, and technical requirements will be provided in the Phase 2 RFP to respondents who are shortlisted through this Phase 1 process and who have executed a Non-Disclosure Agreement.

5. Submission Requirements

Respondents shall provide a concise and tailored submission demonstrating their qualifications and capabilities to service the Company's insurance and risk management requirements.

5.1 Responses to Qualification Questions

Respondents must provide complete and direct responses to each qualification question included in this Request for Qualifications (RFQ). Responses should clearly demonstrate the firm's experience, capabilities, methodology, and differentiators relevant to the Company's requirements.

5.2 Customized Responses

Responses should be tailored specifically to the Company's industry, operations, and risk profile. Generic marketing content, boilerplate materials, or “canned” responses are discouraged and may be evaluated less favourably. The Company is seeking practical evidence of relevant experience, technical expertise, and service capabilities rather than promotional materials.

5.3 Page Limitation

The narrative response to the qualification questions shall be limited to twenty (20) pages maximum, excluding the permitted appendices described below. Respondents are encouraged to provide concise, focused responses that directly address the evaluation criteria.

5.4 Required Team Information

Respondents shall identify the proposed account team and key personnel who would be responsible for servicing the Company's account if selected. The submission should include a brief description of each individual's role, responsibilities, and relevant experience.

5.5 Permitted Appendices (Not Included in Page Limit)

The following materials may be included as appendices and will not count toward the five-page response limit:

- Curriculum vitae (CVs) or resumes for proposed team members and key personnel.
- Materials highlighting the firm's experience and expertise within the mining and metals sector, with particular emphasis on aluminum-related operations and projects.
- Market reports, industry insights, research publications, white papers, or similar materials demonstrating subject matter expertise and thought leadership.

5.6 Appendix Evaluation

Appendices are intended solely to supplement the qualification responses. While the Company may review these materials for additional context, they will not be scored independently as part of the technical evaluation. Respondents should therefore ensure that all information critical to demonstrating qualifications and capabilities is included within the five-page narrative response.

5.7 References

Respondents should provide examples of comparable client engagements and may include references for organizations with similar industry profiles, project complexity, or insurance and risk management requirements. References may be incorporated within the Q&A response and within the appendix (as applicable).

6. Contractual Allocation Context

The Company's standard contractual terms and conditions are currently being adapted for the U.S. legal and regulatory environment. Professional liability and E&O coverage may sit primarily with the EPCM contractor; however, the Company will require the Broker's review of contractor limits, exclusions, market availability and adequacy relative to Project exposure, and, where contractor-provided limits are insufficient, advice on owner-purchased excess, umbrella, difference in conditions/difference in limits or wraparound arrangements. An engineering consultant has been engaged to support the Project's current Feasibility Phase; the EPCM contractor that will execute the FEED and/or Execution phases will be selected through a separate procurement process, and the contractual insurance responsibilities of the EPCM contractor will need to be coordinated with the Company's program once appointed.

7. Reference Materials

A high-level, public Project Overview accompanies this RFQ as Appendix A (Public). No other project-specific materials (detailed schedules, sample contracts, risk register, lender clauses) are disclosed at the Phase 1 stage. These materials will be made available to Phase 2 respondents via the Ariba data room following execution of a Non-Disclosure Agreement, as described in the Phase 2 RFP.

Section B (Part 2) - Qualification Questionnaire

Respondents must provide detailed, substantive responses to each question below. Responses should be specific to the proposed service team and the Company's program, not generic firm marketing materials. Question numbering is continuous (Q1 to Q24) and is referenced by the evaluation criteria in Section C.

Part 2 - Section 1: Firm Background, Financial Standing & Proposed Team

Q1. Provide a brief history of your firm, including ownership structure, number of employees, U.S. and global office locations, and any mergers, acquisitions or ownership changes in the last five (5) years.

Q2. Describe your firm's financial stability and provide evidence of your ability to sustain a long-term engagement through the construction period (Q1 2027 to Q3 2030, to be confirmed once the final Level I schedule is issued at the end of the current Feasibility Study phase) and through the applicable statute of repose period.

Q3. Identify the specific U.S. office(s) and practice group(s) that would service this account. Provide an organizational chart showing the proposed service team structure and reporting relationships, with emphasis on presence in or near Tulsa, Oklahoma.

Q4. Does your firm maintain a dedicated Construction or Infrastructure practice in the United States? If so, describe its structure, size, geographic reach and the resources available to support this engagement.

Q5. Describe any actual or potential conflicts of interest your firm may have with the Company, its JV partners (EGA or Century Aluminum), any engineering, procurement or construction contractor engaged or anticipated to be engaged on the Project, or any insurers that may be proposed on this program. Describe your conflict-of-interest policy and disclosure procedures.

Q6. Identify the proposed service team for this mandate, including the individuals who will lead program design, placement, casualty, property, claims, risk engineering, contract review, analytics and local project support. Provide roles, CVs, relevant experience and each member's percentage allocation to the account, together with your commitment to team continuity for the duration of the engagement. Demonstrate how you will manage day-to-day interaction and governance between your U.S.-based team, the Company's U.S. local contacts and EGA's UAE headquarters, including named single points of contact, meeting cadence, reporting/MI, decision and approval workflow across time zones, and escalation/issue resolution process.

Q7. Confirm your firm's licensing and regulatory standing to act as insurance broker (and, where applicable, surplus lines broker) in Oklahoma and in each other state relevant to the program, including the resident/non-resident producer licenses of the proposed team members. Disclose any material litigation, regulatory investigations, enforcement actions or professional disputes involving your firm within the last five (5) years. Describe your firm's own professional indemnity/errors & omissions insurance (insurer security and limits maintained) and any fidelity and cyber coverage protecting client data and client funds.

Q8. Please confirm that the key personnel and account team identified in your Request for Qualifications (RFQ) response are the individuals who will be assigned to service the Company's account if your organization is selected. Further, confirm that no substitutions, reassignments, or material changes to the proposed team will be made without the Company's prior written approval, except in circumstances beyond the respondent's reasonable control.

Part 2 - Section 2: Heavy Industrial & Smelter Construction and Operational Experience

Q9. List a minimum of three (3) large-scale heavy industrial or primary metals construction projects in the U.S. (smelters, refineries, chemical plants or comparable facilities) and three (3) large-scale heavy industrial or primary metals operational assets for which your firm has served as lead insurance broker or OCIP administrator within the last ten (10) years. For each, provide project/asset name and description, total construction or replacement value, coverages placed, and a reference contact.

Q10. Describe your firm's experience with construction projects and operational assets involving significant environmental and process-safety exposures, including hazardous emissions, molten metal operations, high-voltage electrical systems and industrial chemical handling in the U.S.

Q11. Describe your experience with major capital projects ($1 billion+) involving international joint venture ownership structures, including navigating the insurance and contractual requirements of non-U.S. project sponsors operating in the U.S. market.

Q12. Describe your experience with Design-Build and EPCM (Engineering, Procurement, Construction and Management) delivery methods as they relate to OCIP structuring, professional liability placement and risk allocation. Note that an engineering consultant has been engaged to support the Project's current Feasibility Phase; the EPCM contractor that will execute the FEED and/or Execution phases will be selected through a separate procurement process.

Part 2 - Section 3: U.S. Market Knowledge & Insurer Relationships

★ PRIORITY EVALUATION AREA: The Company requires a broker with deep, current knowledge of the U.S. insurance market and established relationships with the insurers most relevant to this Project.

Q13. Describe your firm's knowledge of and relationships within the U.S. insurance market for large-scale heavy industrial construction risks and operational assets. Identify the primary insurer markets you would approach for each coverage line (OCIP/Casualty, Builder's Risk, Professional Liability, Environmental Liability, Property and Business Interruption) and describe the nature and depth of your relationships with those markets.

Q14. Describe current U.S. market conditions for each of the lines required for this Project - OCIP/Casualty, Builder's Risk, Professional Liability, Environmental Liability, and operational insurances (including but not limited to Property Damage, Business Interruption and casualty). What key market dynamics, capacity constraints, pricing trends and coverage challenges do you anticipate for a project and asset of this nature and scale?

Q15. How does your firm's U.S. market presence and placement volume give the Company a competitive advantage in accessing capacity and negotiating terms for a multi-billion-dollar heavy industrial construction project of this scale? Provide specific examples of how your market relationships have benefited comparable clients.

Q16. Describe your approach to marketing this program to the U.S. insurance market, including your strategy for achieving competitive pricing and broad coverage terms, and how you would structure the marketing process and timeline to align with the Project's construction schedule (construction start around Q1 2027).

Q17. Does your firm have access to international insurance markets (London, Bermuda, European, Middle East, Singapore, Asia) that could provide additional capacity or competitive terms for this Project? Describe how you would leverage international market access alongside U.S. domestic markets, including any surplus-lines compliance considerations.

Part 2 - Section 4: Broker Technical Qualifications

The following topics address the firm's technical qualifications across the full lifecycle of the Project. Detailed, project-specific proposals on each topic will be requested in Phase 2; at this stage, please describe your firm's relevant capabilities and comparable experience.

Construction Insurance Expertise

Q18. Describe your firm's experience designing, placing, and administering insurance programs for large-scale construction projects, including OCIPs, Builder's Risk, Professional Liability, and Environmental Liability coverages. Provide examples of comparable projects and outcomes achieved.

Program Structure & Transition Management

Q19. Describe your approach to managing insurance and risk throughout the project lifecycle, including construction-to-operations transitions, operational insurance placements, values management, DSU/BI analytics, and captive utilization strategies.

Risk Engineering, Safety & Loss Prevention

Q20. Outline your firm's capabilities in risk engineering, loss control, and safety management. Include examples of how your team has helped clients identify, mitigate, and monitor construction and operational risks.

Complex Liability & Regulatory Expertise

Q21. Describe your experience developing and managing complex liability programs, contractual risk transfer requirements, and compliance with applicable legal and regulatory requirements - including U.S. federal award compliance (see Annex I). Provide examples of projects involving significant contractual and liability exposures.

Staffing, Service Model & Claims Advocacy

Q22. Describe your proposed service model, including dedicated on-site resources, key personnel, and claims management capabilities. Explain your approach to claims advocacy and dispute resolution and provide examples of successful outcomes for clients.

Analytics, Reporting & Value-Added Services

Q23. Describe your firm's risk analytics and reporting capabilities, including the tools, methodologies, and insights provided to clients. Identify any additional coverages, services, innovations, assumptions, or differentiators that distinguish your firm from competitors.

Compensation, Fee Structure & Market Placement Strategy

Q24. Describe your firm's approach to broker compensation for services of this scope, including commissions, fees, contingent compensation arrangements, and any other sources of remuneration. Explain how your compensation structure aligns with client interests and supports market competitiveness. Additionally, describe your strategy for insurance market placement, including how you optimize coverage, pricing, and insurer participation to deliver value over the life of the Project.

Section C - Instructions to Respondents

1. Response Submission and Tender Platform

If you intend to participate in this RFQ, provide the details of your designated contact person in the table below and return it by email to the point of contact identified in Section A by the Due Date for Questions:

Description	Details
Company Name (as per trade license)	
Company Address	
Primary Contact Person	
Contact Details	
Email ID	

2. Two-Phase Procurement Schedule

Milestone	Date
Phase 1 RFQ issuance	9 September 2026
Deadline for respondent questions on Phase 1 RFQ (via email)	14 September 2026
Company responses to Phase 1 questions issued	17 September 2026
Phase 1 RFQ submission deadline	25 September 2026
Phase 1 evaluation and shortlisting	25 September 2026
Notification of shortlisted respondents	25 September 2026
NDA issued to bidders and agreement required by 25 September	14 September 2026
Phase 2 RFP issuance to shortlisted respondents	12 October 2026
Phase 2 technical and commercial proposal submission deadline	26 October 2026
Interviews / clarifications with shortlisted respondents (if held)	19 October 2026
Selection, DOE submission for approval, and award	9 November 2026

> *The above dates are dependent on external factors and stakeholders and may be subject to change.*

3. General Information - U.S. Federal Award Conditions

This procurement is being conducted in anticipation of a federal award from the U.S. Department of Energy (DOE). The Offeror ultimately selected through this two-phase process shall be considered a Contractor under the federal award between the Buyer and the U.S. DOE. Therefore, certain contract provisions from the federal award shall apply to the selected Offeror. An example of such Terms and Conditions is available at 2 CFR 200, Appendix II. Respondents should review these terms and the requirements in Annex I to this RFQ and ensure they are able to comply, as these requirements inform the Phase 1 qualification evaluation (see Section C, Clause 5).

A contract under this procurement is subject to approval from the Department of Energy. The Offeror ultimately selected shall be submitted to the DOE for approval. In the event the DOE does not approve the selection of the chosen Offeror, the Buyer shall negotiate with the next best proposal received, in the best interest of the Project and the DOE.

4. Response Format

Respondents shall provide the qualification response described in Section B, Clause 5, comprising: (i) a narrative response of up to twenty (20) pages addressing the qualification questions in Part 2, Sections 1 to 4 (Q1 to Q24);

(ii) the required team information; and (iii) any permitted appendices. No commercial (fee) proposal is required at this Phase 1 stage; commercial proposals will be requested from shortlisted respondents as part of the Phase 2 RFP.

5. Qualification Evaluation Criteria

Phase 1 responses will be evaluated on a qualification's basis (no commercial/price component at this stage). The criteria below focus on the elements needed to identify a credible shortlist; methodology, proposed team composition, and detailed technical approach are assessed in Phase 2, once respondents have received the full scope of work.

Criterion	Points	Assessed primarily against
1. Relevant U.S. heavy-industrial / smelter construction, liability and operational experience	35	Part 2 §2; references; comparable OCIP/Builder's Risk mandates; JV and EPCM delivery experience
2. U.S. market access and insurer relationships	20	Part 2 §3; insurer relationships, capacity access, marketing strategy, international market leverage
3. Risk engineering, loss control, claims and analytics capability	20	Part 2 §4 (Broker Technical Qualifications)
4. Contractual, regulatory and federal-funding compliance capability	25	Part 2 §1 (Q5, Q7), §4; Oklahoma and federal regulatory knowledge; DOE/2 CFR 200 familiarity

> *Consistent with the federal award conditions in Annex I (in particular, paragraph 10, Limitation on Participation of Foreign Entities or Persons), evaluation of Criterion 4 will specifically consider the extent to which the respondent's proposed U.S. team composition and its process for obtaining Company approval before assigning foreign personnel to work performed in the United States align with these federal compliance requirements.*

A minimum qualification threshold of 70/100 applies. Respondents scoring below the threshold will not be shortlisted for Phase 2.

Following Phase 1 evaluation, a subset of qualified respondents will be invited to execute a Non-Disclosure Agreement and advance to Phase 2, where full technical and commercial proposals will be evaluated against the criteria set out in the Phase 2 RFP (weighted 70% technical / 30% commercial of the overall award decision).

6. Other Conditions

This RFQ does not constitute an offer, and OPA, EGA and Century give no commitment to accept any response, to shortlist any respondent, or to enter into any agreement pursuant to this RFQ or any response submitted in connection with it. No agreement shall be implied or inferred by virtue of the issuance of this RFQ, the acceptance of responses, or negotiations or discussions with one or more respondents. OPA may at any time withdraw this RFQ.

The respondent will bear its own costs and expenses in connection with this qualification process, including all direct and indirect costs for the preparation of its response and participation in this process, whether successful or not. Respondents shall not provide any bribes, favors or kickbacks to any employee of OPA, EGA or Century.

OPA has taken all reasonable care to ensure that the contents of this RFQ are accurately stated. However, no representation, warranty or undertaking, express or implied, is made, and no responsibility is or will be accepted by OPA, EGA or Century, as to the accuracy or completeness of the information contained in this RFQ or any other information provided in connection with this process.

7. Confidentiality

This RFQ has been prepared for public distribution and does not contain confidential or commercially sensitive Project information. Notwithstanding, any non-public information that a respondent submits to the Company in its qualification response (e.g., proprietary firm information) will be treated as confidential and used solely for the purpose of evaluating that response. Respondents shortlisted to proceed to Phase 2 will be required to execute the Company's Non-Disclosure Agreement as a condition of receiving the Phase 2 RFP and any further Project information.

8. Respondent Questions and Apnswers

All questions must be submitted through Ariba by the Due Date for Questions in the Section A Cover Page. Responses will be issued to all respondents through Ariba. Questions and answers of general applicability will be shared with all participants without attribution.

9. Cautionary Statement

This RFQ contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. OPA undertakes no obligation to update or revise publicly any forward-looking statements.

Annex I - Special Terms and Conditions (U.S. Federal)

1. Debarment and Suspension. Contractor hereby confirms that it is not currently debarred or suspended from receiving federal funds in any form. If this status changes during the performance of this contract, Contractor shall promptly inform the Buyer of the change and cooperate on next steps to ensure compliance with all federal laws. Contractor certifies that it shall adhere to 2 CFR 180 when working with lower-tier subcontractors and shall maintain on record any debarment or suspension documentation as required. Contractor shall include this clause in all performance-based subcontracts.

2. Permits and Approvals. Contractor shall obtain and maintain all required and applicable permits, licenses, authorizations and approvals required to perform the services described in this RFP.

3. Davis-Bacon Act Requirements. This contract is subject to the provisions of the Davis-Bacon Act (DBA) (Subchapter IV of Chapter 31 of Title 40, U.S.C.), to the extent applicable to the services. Contractor certifies that it shall adhere to all applicable DBA requirements, including payment of prevailing wage to covered staff as applicable, training on DBA requirements, flowing down relevant clauses to all relevant contractors, maintaining weekly payrolls as required, posting all required DOL publications in prominent and accessible locations, and providing timely notification of any complaints or issues regarding non-compliance. The Buyer shall have the right to perform unannounced site visits at any time during the performance of the contract.

4. American-Made Products. All products provided or purchased under this contract shall be made in the territories of the United States, to the extent required by the applicable Build America, Buy America and federal award conditions.

5. Lobbying Restrictions. [For contracts with indirect costs only.] Contractor confirms that no amounts provided under this contract shall be expended, directly or indirectly, to influence in any manner a member of Congress, a jurisdiction, or an official of any government on any action, legislation, law, ratification or appropriation related to the work performed under this contract.

6. Pre-Procurement Reviews. For all procurements with a total value above the Simplified Acquisition Threshold (USD 350,000), Contractor shall request approval from the Buyer before procuring any goods or services from a third party.

7. Allowable Costs. The Buyer determines allowability of costs in accordance with 2 CFR 200 and 2 CFR Part 910. Contractor must include only costs considered allowable under these regulations when performing this contract.

8. Prohibition on Certain Telecommunications and Video Surveillance Equipment. During the performance of this contract, Contractor shall neither purchase nor use: (a) telecommunications equipment produced by Huawei Technologies Company or ZTE Corporation (or any subsidiary or affiliate of such entities); (b) for the purpose of public safety, security of government facilities, physical security surveillance of critical infrastructure and other national security purposes, video surveillance and telecommunications equipment produced by Hytera Communications Corporation, Hangzhou Hikvision Digital Technology Company, or Dahua Technology Company (or any subsidiary or affiliate of such entities); (c) telecommunications or video surveillance services provided by such entities or using such equipment; or (d) telecommunications or video surveillance equipment or services produced or provided by an entity that the Secretary of Défense, in consultation with the Director of National Intelligence or the Director of the Federal Bureau of Investigation, reasonably believes to be an entity owned or controlled by, or otherwise connected to, the government of a covered foreign country.

9. Country of Performance. [For performance-based contracts only.] Contractor certifies that all work under this contract shall be performed within the 50 states, the District of Columbia, or the territories of the United States. If any work is to be performed outside the United States at any time during contract performance, Contractor shall request prior approval before any such work is started.

10. Limitation on Participation of Foreign Entities or Persons. [For performance-based contracts only.] Contractor confirms that it is registered in the 50 states, the District of Columbia, or a territory of the United States and has no connection with a foreign entity. Further, no foreign persons shall be used to perform any part of this contract. If any foreign participation is anticipated, Contractor shall be required to receive prior approval from the Buyer before any such involvement.

11. Contract Work Hours and Safety Standards Act. [For contracts involving mechanics above $100,000.] Contractor shall maintain compliance with the Contract Work Hours and Safety Standards Act, 40 U.S.C. 3702 and 3704, at all times. Under 40 U.S.C. 3702, each contractor must compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours; work in excess of the standard work week is permissible provided the worker is compensated at not less than one and one-half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 apply to construction work and provide that no laborer or mechanic shall be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous. These requirements do not apply to purchases of supplies or materials or articles ordinarily available on the open market, or to contracts for transportation or transmission of intelligence.

12. Clean Air Act and Federal Water Pollution Control Act. [For contracts above $150,000.] Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401-7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251-1387). Violations must be reported to the federal awarding agency and the Regional Office of the Environmental Protection Agency (EPA).